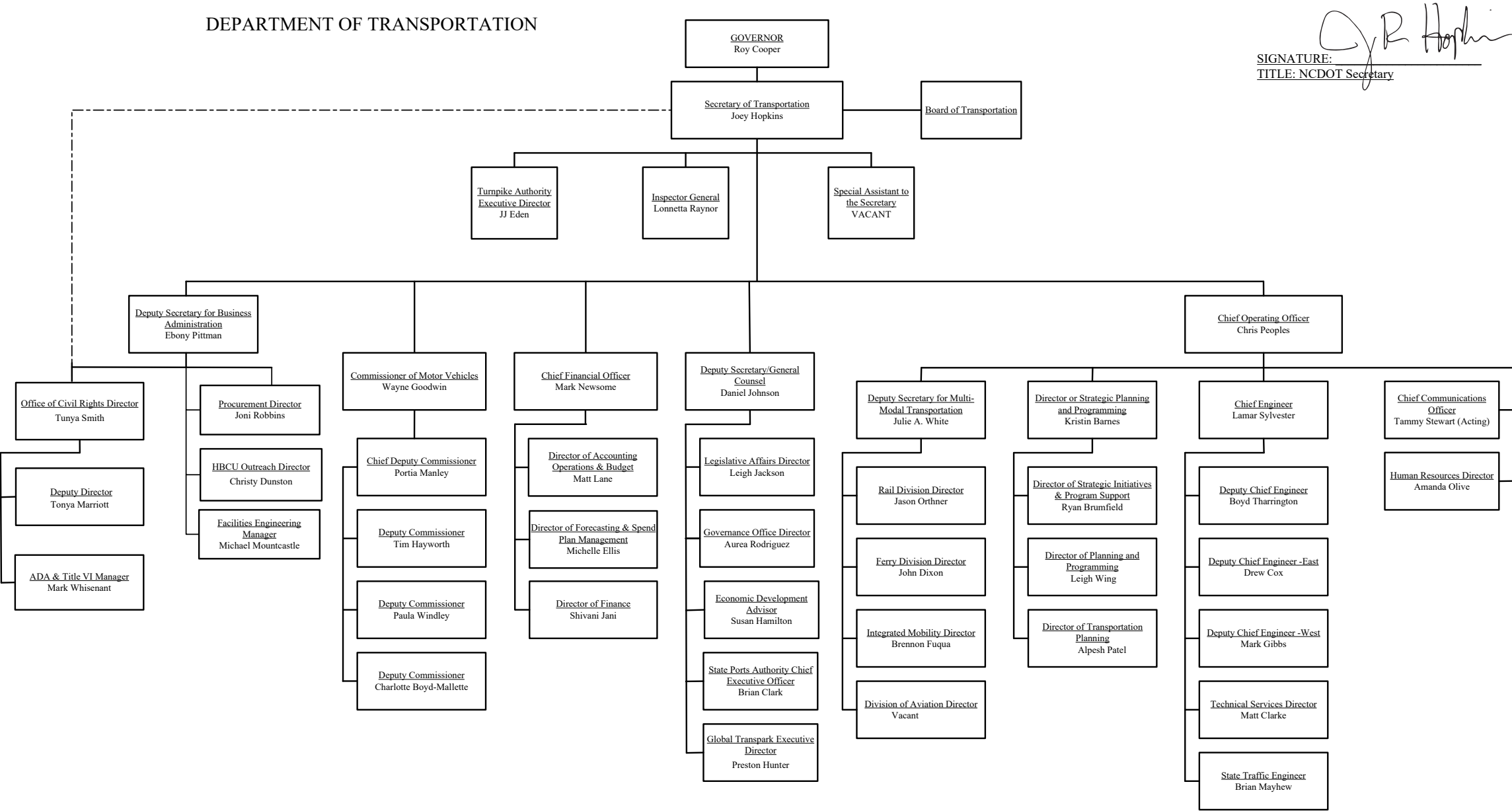


DEPARTMENT OF TRANSPORTATION




SIGNATURE:
TITLE: NCDOT Secretary

The Office of Civil Rights Director is the Disadvantaged Business Enterprise Liaison Officer (DBELO) and pursuant to 49 CFR Part 23 and Part 26 has direct and independent access to the Secretary concerning DBE program matters.