

North Carolina Turnpike Authority

Operations Committee Meeting

July 20, 2023



Operations Committee



Montell W. Irvin
Operations Committee Chairman



**Dr. Pamela
Gibson Senegal**
Operations Committee Member



Sam Hunt IV
Operations Committee Member



**Charles 'Chuck'
L. Travis III**
Operations Committee
Member

Other Board Members



J. Eric Boyette
Chairman of the Board



James 'Jim' Walker
Vice Chair of the Board



Robert D. Teer Jr.
Secretary & Treasurer of the
Board



John Adcock
Board Member



Julie Eiselt
Board Member

Opening Comments

JJ Eden

Executive Director

Toll Technology Update

Manish Chourey

Chief Technology Officer

Statewide Roadside Toll Collection System Contract Overview

- Roadside Equipment, Installation, Testing, and Commissioning for AET and Express Lanes.
- Testing Lifecycle will be done for each Project.
- Selection based on annual planning at the sole discretion of NCTA for projects. NCTA may solicit quotes from one or more Vendors.
- Base Contract Term 5 years from Notice of Award - Selection of one or more Vendors (bench).
- Task Order Term
 - ✓ Implementation Phase
 - ✓ 5-year maintenance (after Go live of each Task Order)
 - ✓ Two 3-year Extensions

Statewide Roadside Toll Collection System Procurement – Timeline

Category	Date
✓ RFP Issued	January 20, 2023
✓ Mandatory Pre-Proposal Scope of Services Meeting	February 2, 2023 (1:00 p.m. to 2:00 p.m. EDT).
✓ Proposer Questions Due	February 17, 2023 (4:00 p.m. EDT)
Proposals (Technical and Price) Due	July 27, 2023 (4:00 p.m. EDT)
Notification of Proposers Shortlisted for Oral Presentations	August 25, 2023
Oral Presentations and Interviews	Week September 11, 2023
Ranking of Proposers for Negotiations	End of September 2023
Notice to Proceed / Award of Contract	October 2023

Statewide Roadside Toll Collection System Key Scope of Work

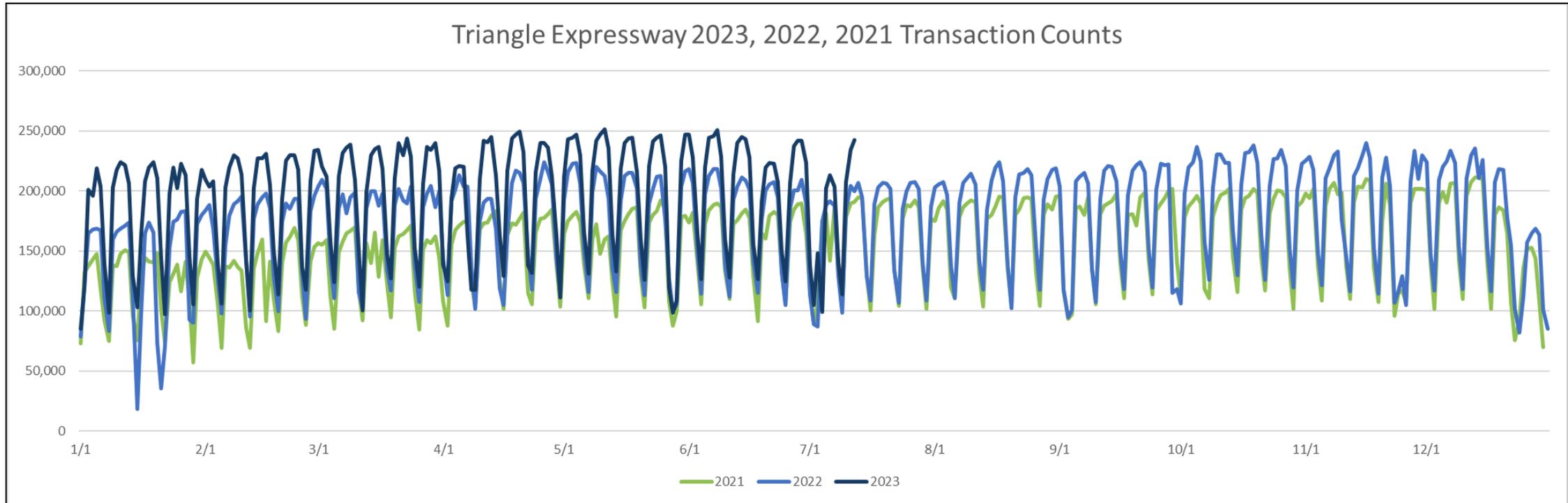
- NCTA to issue Project Scope of Work for each Project Task Order for qualified Vendors to design, test, install, and commission RTCS systems.
- Project Task Orders will include Project Implementation Schedule Milestones (Attachment 11).
- Contractor to provide Transaction Reconciliation Host (TRH) to interface with NCTA OBO/CBOS.
- NCTA Continuous improvement (Dev-Ops) and Change and Release Management process.
- Proven existing solution with a product roadmap.

Triangle Expressway Traffic - Updates

Traffic Increase

2021 – 2022 Q2 – 12.3%

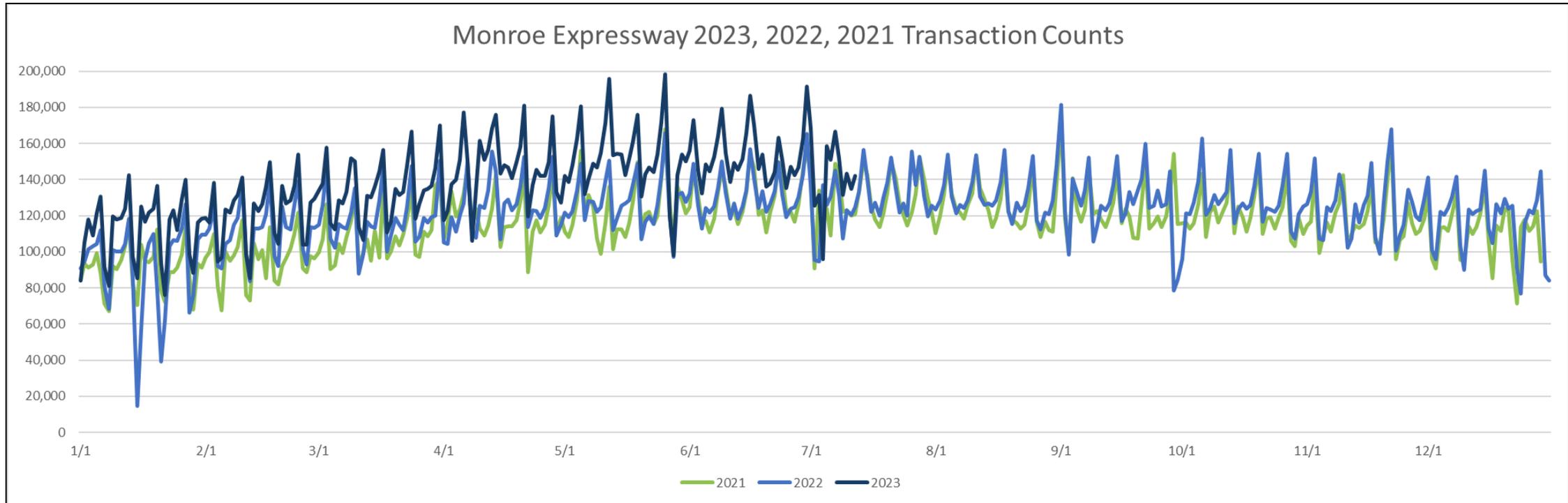
2022 – 2023 Q2 – 11.1%



Monroe Expressway Traffic - Updates

Traffic Increase

2021 – 2022 Q2 – 4.0%
2022 – 2023 Q2 – 14.8%



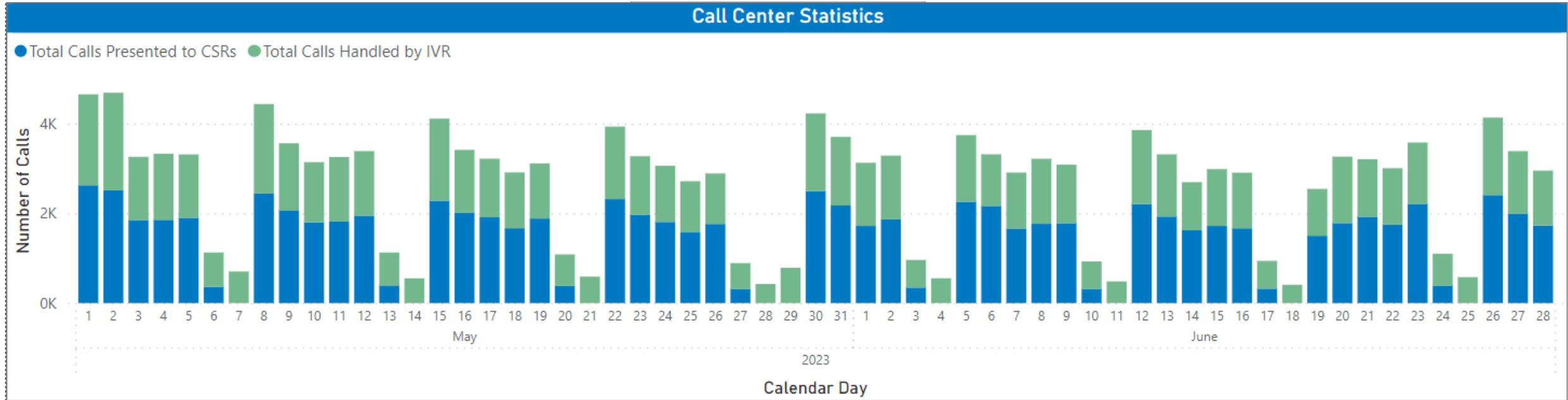
Customer Service Center Update

Angela Queensland

Manager of Customer Service

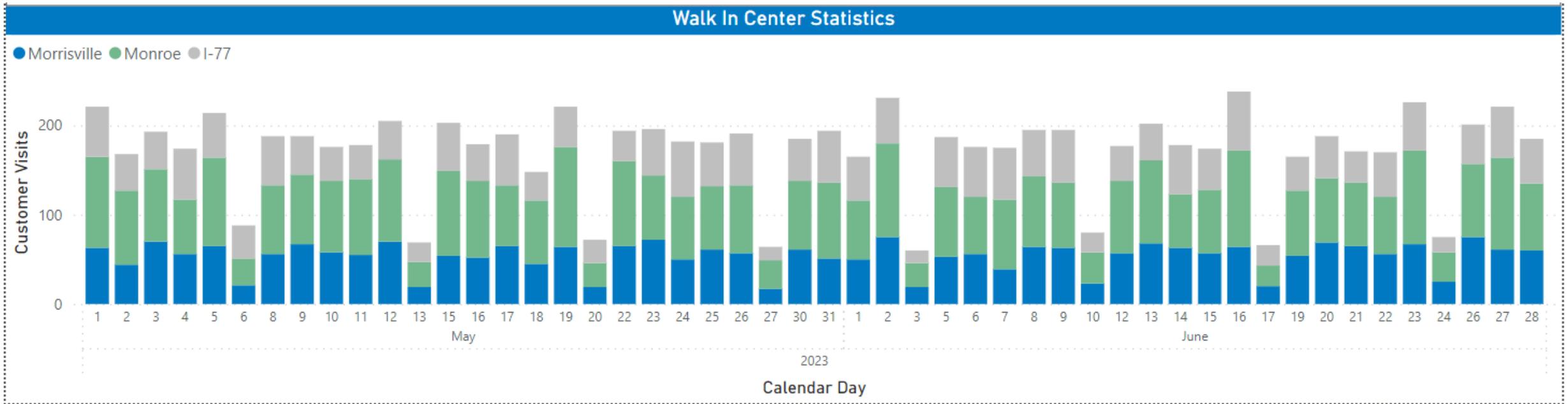
Call Center Statistics

NC Quick Pass Program



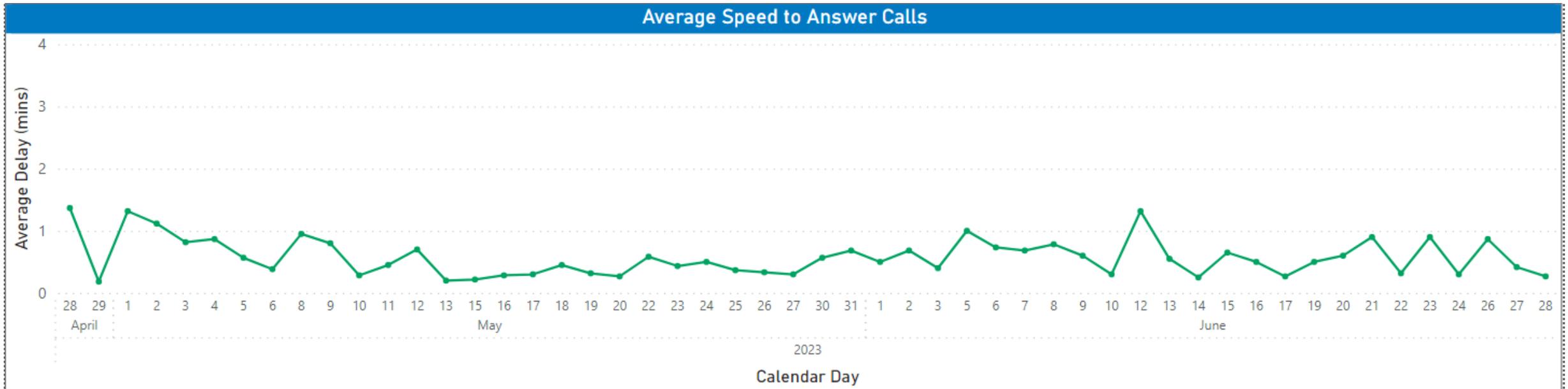
Walk-In Center Statistics

NC Quick Pass Program



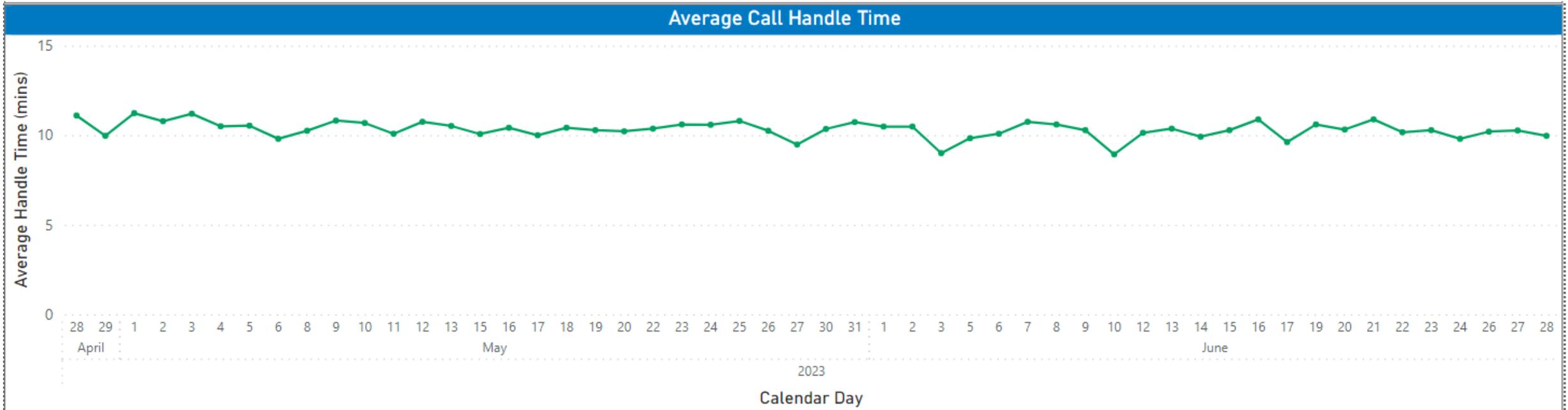
Average Speed to Answer Calls

NC Quick Pass Program



Average Call Handle Time

NC Quick Pass Program



HBCU NC Quick Pass Operations Tour

HBCU Intern and Fellow Tour

NC Quick Pass Operations Center



HBCU Intern and Fellows Tour

NC Quick Pass Operations Center



Marketing & Communications Update

Logen Hodges

Marketing & Communications Director

BOS 2 Update

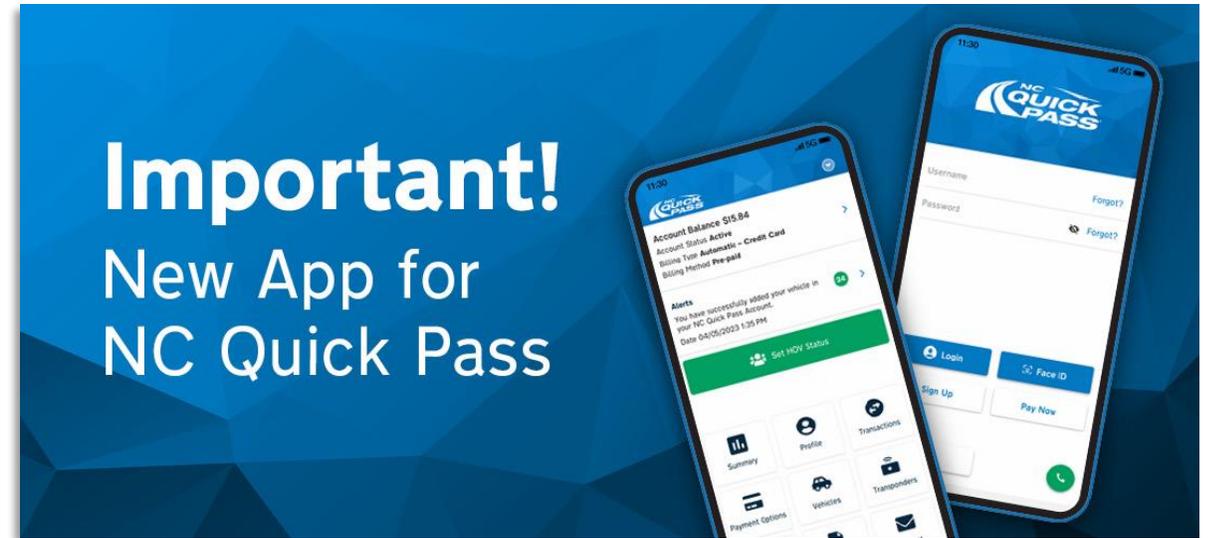
NC Quick Pass App Launch Schedule

June 28 –

- Email to existing HOV app users
- New app available for download
- HOV website alert
- HOV app alert and functionality
- Email and press release announcement (English & Spanish)

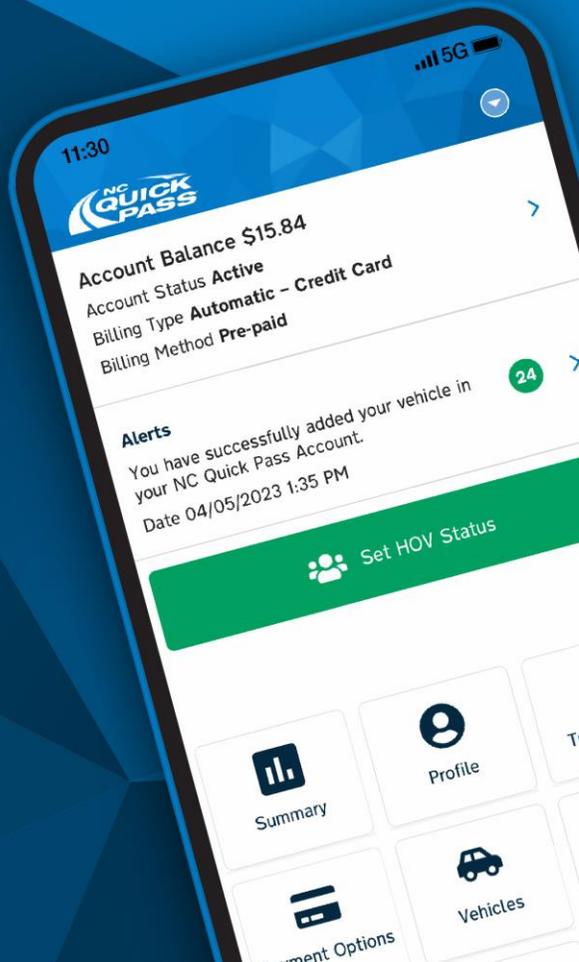
August 1 –

- HOV app retirement
- HOV website redirect
- HOV app data migration Begins





One app to
pay your tolls



NC Quick Pass App Statistics

as of 7/14/2023

Apple App Store

- 56K Downloads
- 58% Web Referral
- 26% App Store Search

Google Play

- 15K Downloads
- 76% Web Referral
- 15% Google Play Search



Chief Engineer Update

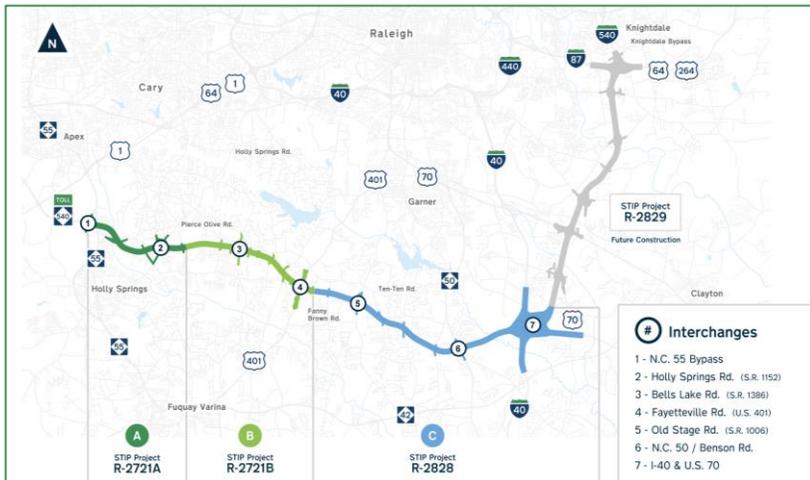
Dennis Jernigan, P.E.

Interim Chief Engineer

NCDOT HBCU Program Complete 540 Tour

June 20, 2023

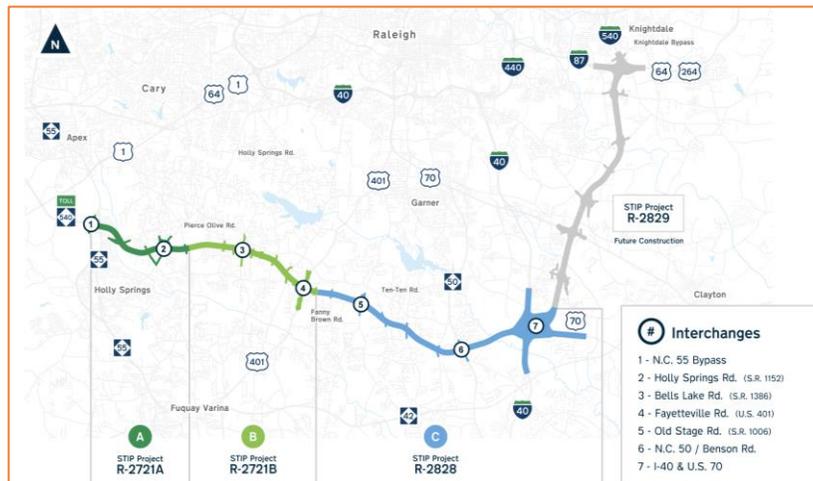
- HBCU Interns and Fellows toured Phase 1 of Complete 540
- Included NCTA intern and NCDOT TEA on the tour



NCTA Interns Complete 540 Tour

July 11, 2023

- NCTA Interns toured Phase 1 of Complete 540



Complete 540 Phase 1

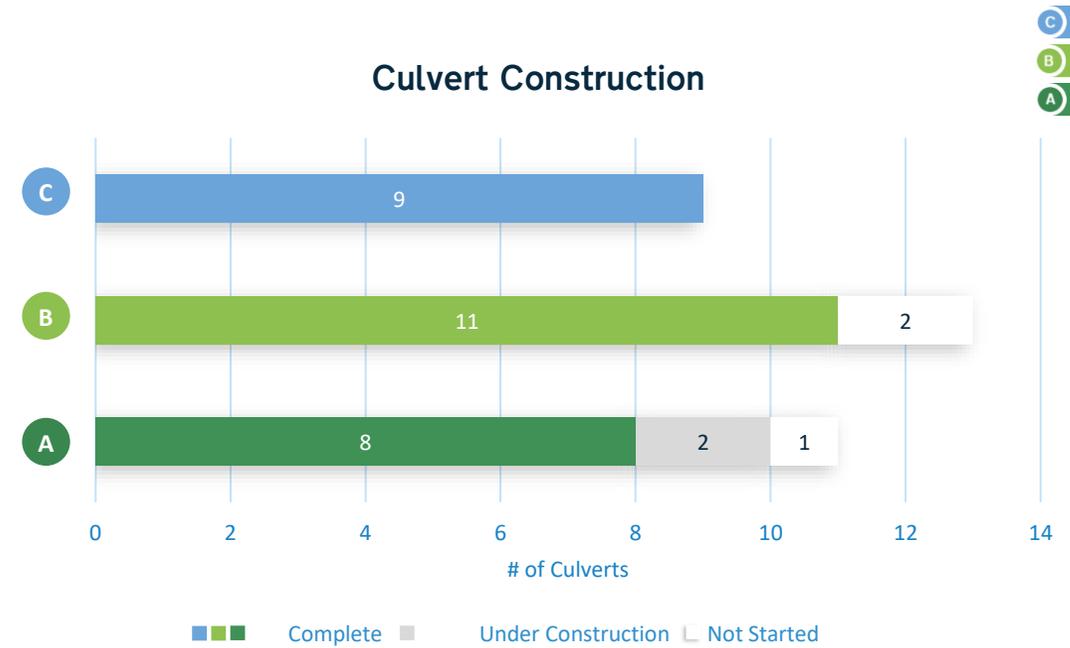
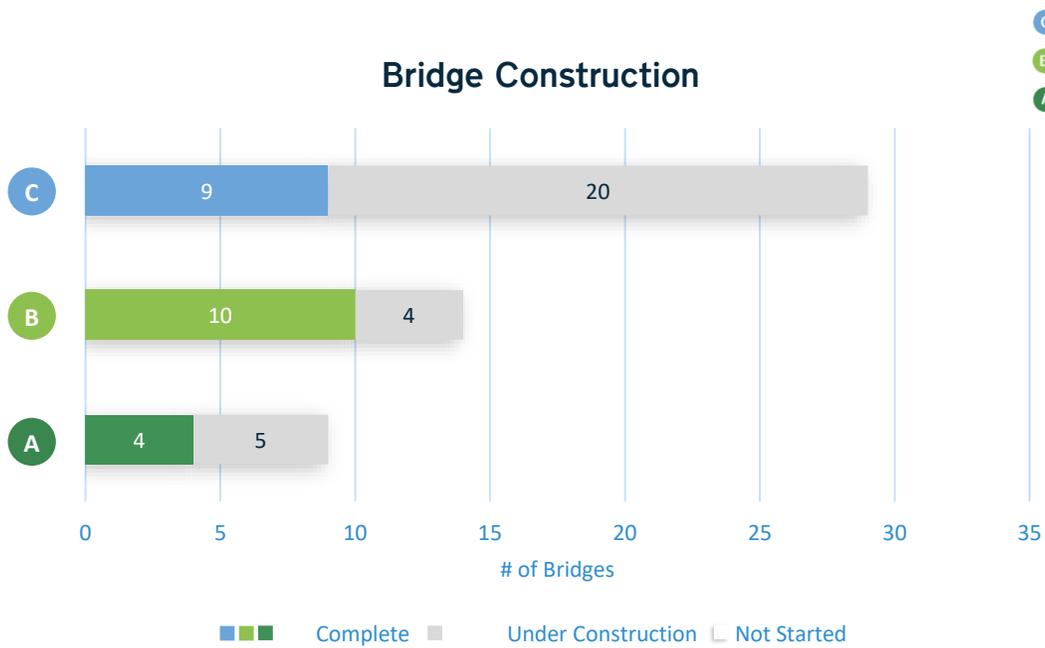
Pierce Olive Road Bridge Opening



Sauls Road Bridge Opening



Bridge & Culvert Construction



Updated 7-10-2023

Toll N.C. 540 Mainline



Old Stage Road Bridge and Concrete Plant



Noise Wall Construction



Turbine-Style Interchange



Complete 540 Openings

- **Sauls Road**
 - June 2023
- **Pierce Olive Road**
 - May 2023
- **Old Stage Road**
 - April 2023
- **West Lake Road**
 - March 2023
- **Relocated Rolling Farm Drive**
 - January 2023
- **River Falls Pedestrian Trail and Culvert**
 - November 2022
- **Sunset Lake Road (1 of 2)**
 - November 2022
- **US-401**
 - November 2022
- **Holland Church Road**
 - September 2022
- **Lassiter Road and Wooded Acres Street**
 - August 2022
- **NC-50**
 - August 2022
- **Deerborn Drive Extension**
 - July 2022
- **New Bethel Church Road**
 - July 2022
- **Kildaire Farm Road**
 - May 2022
- **Johnson Pond**
 - April 2022
- **Fanny Brown Road**
 - November 2021

Activity



North Carolina Department of Transportation ✓
Communications Director Logen Hodges • Edited 5 Jun



Complete 540 – Opening Sauls Road.

Hey Neighbors! On June 2, Sauls Road north of Community Garden Road and south of Pondsedge Trail reopened to traffic. Detour signs and barricades have been removed, and motorists once again have full access to the road.

Construction updates for the Complete 540 project can be found by visiting <https://www.ncdot.gov/projects/complete-540/Pages/planned-construction-activities.aspx>. If you have any questions, please contact the project team at complete540@ncdot.gov or 1-800-554-7849.

Posted to Subscribers of North Carolina Department of Transportation in 22 neighborhoods



4 · 966 Impressions



Like



8 Comments



Share



North Carolina Department of Transportation ✓
Communications Director Logen Hodges • 3 May



Complete 540 – Opening Pierce Olive Road.

Hey Neighbors,

On or around May 5, Pierce Olive Road between Bamburgh Lane and Olive Tree Lane is scheduled to reopen to traffic. Detour signs and barricades will be removed, and motorists will once again have full access to the road. The reopening of this road is weather dependent.

Construction updates for the Complete 540 project can be found by visiting [ncdot.gov/projects/complete-540/Pages/planned-construction-activities.aspx](https://www.ncdot.gov/projects/complete-540/Pages/planned-construction-activities.aspx). If you have any questions, please contact the project team at complete540@ncdot.gov or 1-800-554-7849.

Posted to Subscribers of North Carolina Department of Transportation in 15 neighborhoods



4 · 467 Impressions



Like



1 Comment



Share

The background features a dark blue field with a subtle, light blue hexagonal grid pattern. Overlaid on this are several dynamic, glowing trails of particles in shades of light blue and green, which appear to be moving or vibrating across the frame.

Complete 540 Phase 2

R-2829B

RFQ Advertisement	November 15, 2022	✓
Statement of Qualifications due from Design-Build Teams	December 20, 2022	✓
Department Announces Short-listed Teams	January 18, 2023	✓
Department Issues Industry Draft RFP to Short-listed Teams	January 18, 2023	✓
First Meeting with Short-listed Teams	February 1, 2023	✓
Department Issues Second Industry Draft RFP to Short-listed Teams	February 15, 2023	✓
Department Holds Statement of Qualifications Debriefs	Week of February 20, 2023	✓
Second Meeting with Short-listed Teams	March 1, 2023	✓
Department Issues Final RFP to Short-listed Teams	March 22, 2023	✓
Technical Proposals and Fuel Usage Factor Chart / Estimate of Quantities Due	August 8, 2023	
Sealed Price Proposals Due	August 22, 2023	
Technical Presentations by Short-listed Teams	August 23, 2023	
Open Price Proposals	August 29, 2023	
Department Holds Technical Proposal Debriefs (Pending Contract Execution)	Week of October 2, 2023	

NOTE: All dates are approximate and subject to change.

R-2829A

RFQ Advertisement	February 1, 2023	✓
Statement of Qualifications due from Design-Build Teams	February 28, 2023	✓
Department Announces Short-listed Teams	March 16, 2023	✓
Department Issues Industry Draft RFP to Short-listed Teams	March 16, 2023	✓
First Meeting with Short-listed Teams	April 4, 2023	✓
Department Holds Statement of Qualifications Debriefs	Week of April 17, 2023	✓
Department Issues Second Industry Draft RFP to Short-listed Teams	April 18, 2023	✓
Second Meeting with Short-listed Teams	May 4, 2023	✓
Department Issues Final RFP to Short-listed Teams	May 16, 2023	✓
Technical Proposals and Fuel Usage Factor Chart / Estimate of Quantities Due	September 26, 2023	
Sealed Price Proposals Due	October 10, 2023	
Technical Presentations by Short-listed Teams	October 11, 2023	
Open Price Proposals	October 17, 2023	
Department Holds Technical Proposal Debriefs (Pending Contract Execution)	Week of November 27, 2023	

NOTE: All dates are approximate and subject to change.

Complete 540 Phase 2 - Preconstruction Activities

Completed Activities

- Environmental Document
- Section 404/401 Corridor Permits
- Biological Opinion
- Air Quality Conformity
- Final Surveys
- Traffic Forecasts and Analysis
- Service Road Study
- Confirmation of Environmental Mitigation Availability
- Roadway and Structure
- Geotechnical Investigations
- Update Project Cost Estimate
- Refining Preliminary Design
- Developing Pavement Design and Life Cycle Analyses
- Railroad Coordination
- Industry Coordination

Activities Underway

- Advanced Acquisition of Certain Right-of-Way Parcels
- Coordination with Owners of Towers Regarding Needed Relocations
- Planning for Community Water and Sewer Conflict Resolutions
- Planning for Other Long Lead-Time Items
- Utility Coordination
- Developer Coordination
- Refine Plans for Right-of-Way Acquisition
- Design-Build Procurement

2023 Intern Presentations

Travis Feltes, P.E.
Project Engineer

Toll Technology Interns



Ben Scott

Technology Intern

- Graduating Summer 2023
- East Carolina University
- Bachelor of Science
- Information and Computer Technology

Project



Extract, transfer, load process with data using AWS products

Problem and Goal

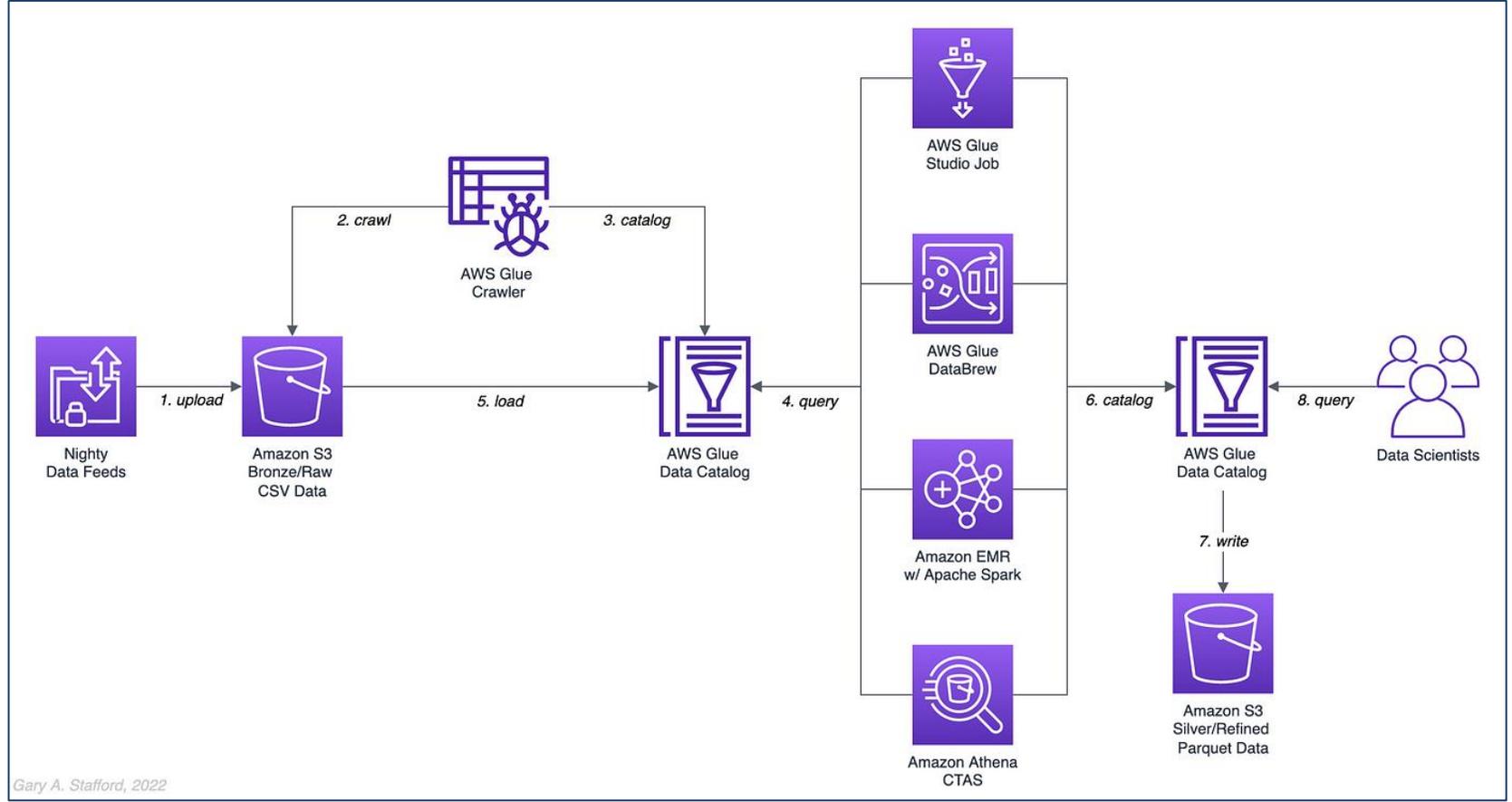
- Vendors that provide data use different formats and layouts.
- The goal is to unify all data submitted by different vendors so that it can be interpreted and analyzed efficiently on NCTA owned systems.

Schema (72)
View and manage the table schema.

Schema (53)
View and manage the table schema.

ETL Project

- Raw data is sent to the “input” folder where it is then run through AWS Glue table crawler to form a schematic of the data and placed in the data lake as bronze data
- Data is then transformed using both AWS Glue and Databrew to form clean and readable data.



ETL Project AWS Glue

- Transform Raw data/Bronze > Silver > Gold using AWS Glue and Python
- Use of Crawlers to create tables and schematics for data transformations

The screenshot shows the AWS Glue console interface. At the top, there are tabs for Visual, Script, Job details, Runs, Data quality New, Schedules, and Version Control. Below these are icons for Source, Action, Target, Undo, Redo, and Remove. The main area displays a workflow diagram with several nodes connected by arrows. On the right, the 'Transform' tab is active, showing the job name 'Date/Time Separation' and its node parents. A code block is visible, containing a Python function 'MyTransform' that uses PySpark to split a 'transactiondatetime' column into 'TransactionDate' and 'TransactionDeliveryDate/time' columns.

```

1 def MyTransform (glueContext, dfc) -> DynamicFrameCollection:
2     # TransactionDate/Time
3     from pyspark.sql.functions import split,col
4     df = dfc.select(list(dfc.keys())[0]).toDF()
5     df = df.withColumn("TransactionTime", split(col("transactiondatetime"),' ').getItem(1))
6     dyf_dmy = DynamicFrame.fromDF(df,glueContext, "seperate_time")
7
8     df = df.withColumn("TransactionDate", split(col("transactiondatetime"),' ').getItem(0))
9     dyf_dmy = DynamicFrame.fromDF(df,glueContext, "remove_time")
10    # TransactionDeliveryDate/time
11
12    # etc
13    return(DynamicFrameCollection({"date/time seperate": dyf_dmy}, glueContext))
  
```

The screenshot shows the AWS S3 console for the bucket 'output_silver/'. It displays a list of 288 objects, all of which are part files from a job run. The table below shows the first few entries:

Name	Type	Last modified
run-1687967473813-part-r-00000	-	June 28, 2023, 11:51:38 (UTC-04:00)
run-1687967473813-part-r-00001	-	June 28, 2023, 11:51:37 (UTC-04:00)
run-1687967473813-part-r-00002	-	June 28, 2023, 11:51:39 (UTC-04:00)
run-1687967473813-part-r-00003	-	June 28, 2023, 11:51:38 (UTC-04:00)
run-1687967473813-part-r-00004	-	June 28, 2023, 11:51:41 (UTC-04:00)
run-1687967473813-part-r-00005	-	June 28, 2023, 11:51:41 (UTC-04:00)
run-1687967473813-part-r-00006	-	June 28, 2023, 11:51:42 (UTC-04:00)

The screenshot shows the AWS Glue console for a job run named 'dev-a-run'. It displays the job status as 'Succeeded' and provides details about the run, including the start and end times and duration. Below the job run summary, there is a table showing the job run details:

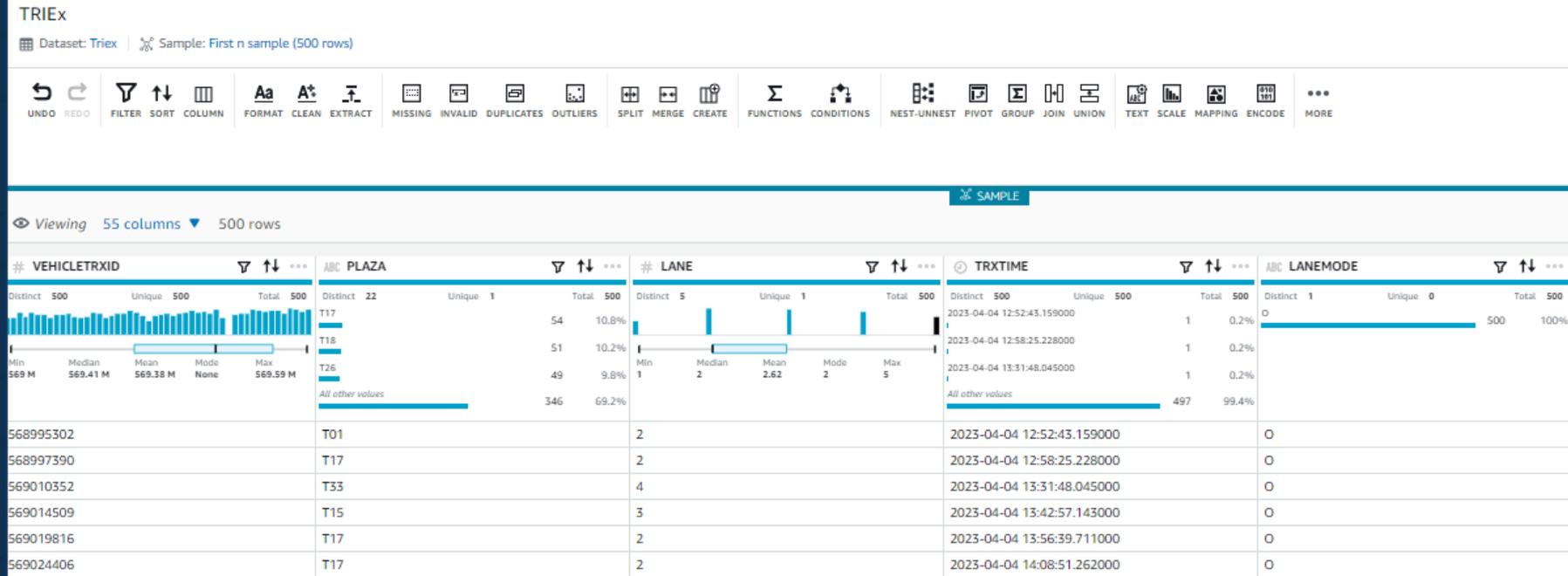
Run status	Retry	Start time	End time	Duration
Succeeded	0	06/29/2023 11:40:39	06/29/2023 11:43:02	2 m 16 s

Additional details for the job run 'dev-a-run' are shown below:

- Job name: dev-a-run
- Id: jr_1bdc5fa79f4e051c474637f172d1b6e166dbaf7dbcb957320a1fe4f989facd60
- Run status: Succeeded

ETL Project AWS Glue (cont)

- AWS Databrew provided visual analysis as well as the ability to modify fields, change value types, and more before the data was saved and sent back into the data lake





Nicholas Clark

Technology Intern

- Graduating Spring 2024
- Clemson University
- Bachelor of Computer Science

Project



Optimizing, debugging, and refactoring the Image Audit Tool

Image Audit Tool

Dashboard

Batch Id 2911 

Pass:

Tot Audits 50 

Fail:

Completed 0 

Reject:

Pending 50 

No-Plate:

TRANSACTIONS	
280604	Pending
280616	Pending
280629	Pending
280631	Pending
280634	Pending
280647	Pending
280648	Pending
280663	Pending
280665	Pending
280673	Pending
280684	Pending
280687	Pending
280692	Pending
280696	Pending
280697	Pending
280700	Pending
280701	Pending
280702	Pending

PENDING



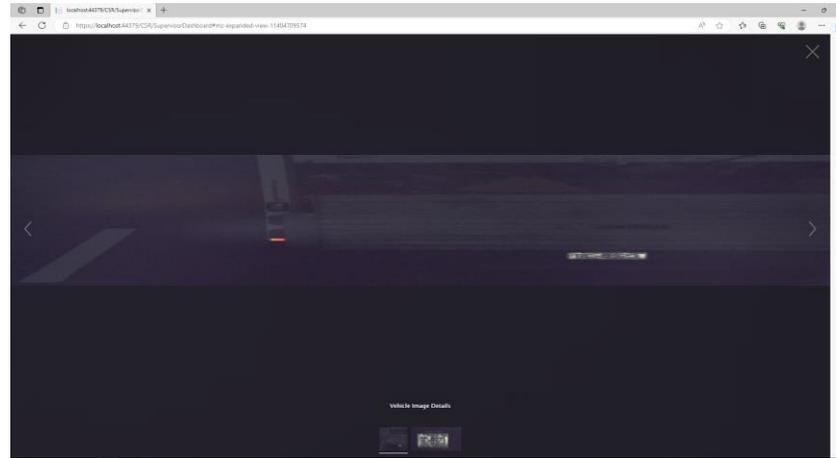
Pass F2 Fail F4 No Plate F8 Reject F9

ORIGINAL TRANSACTION DETAILS	
Original Plate :	PWH5114
Original Plate State :	OH
Original Plate Type :	STANDARD
Original Country :	United States
RTCS Trans ID :	160379873
Transaction Date :	3/3/2023 12:00:00 AM
Plaza Agency :	Monroe Expressway

Image Audit Tool: Optimization

- Made optimizations to the website based on feedback and input from the CSRs and management.
- Fixed issue with magnified/enlarged images.
- Fixed issues with transaction updates and their intrusiveness.

Original



Optimized

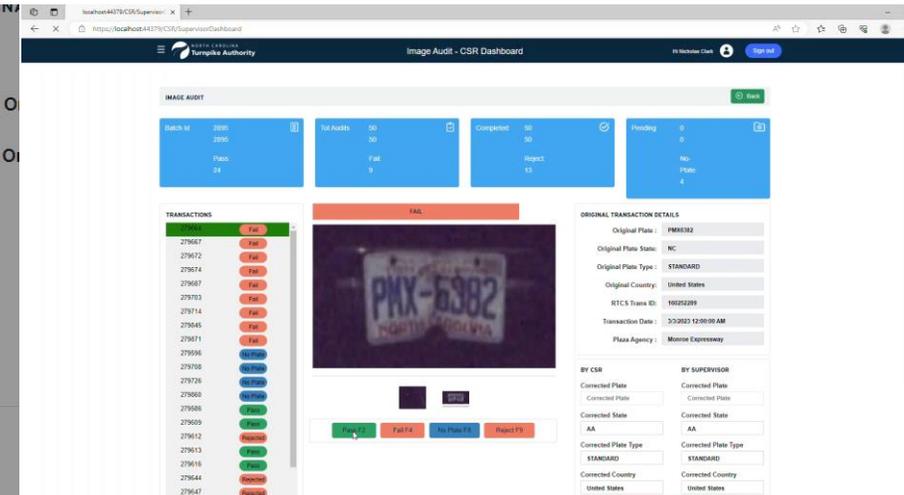
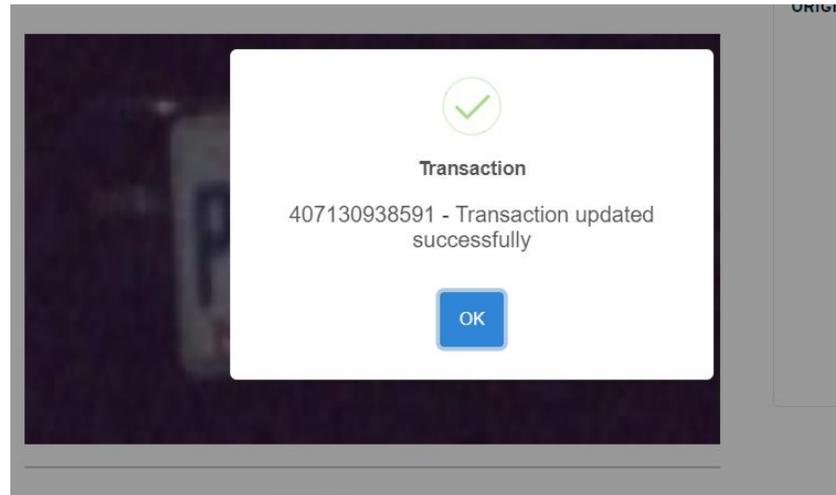
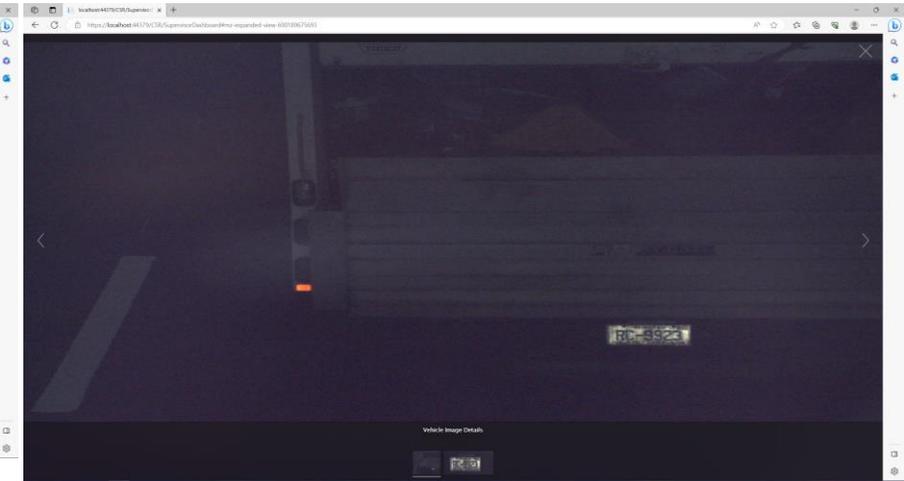


Image Audit Tool: Debugging

- Worked with Charity and other CSRs to debug issues that were occurring with the current version.
- Bad slowdown, transaction skipping, login failures, and new version updates.

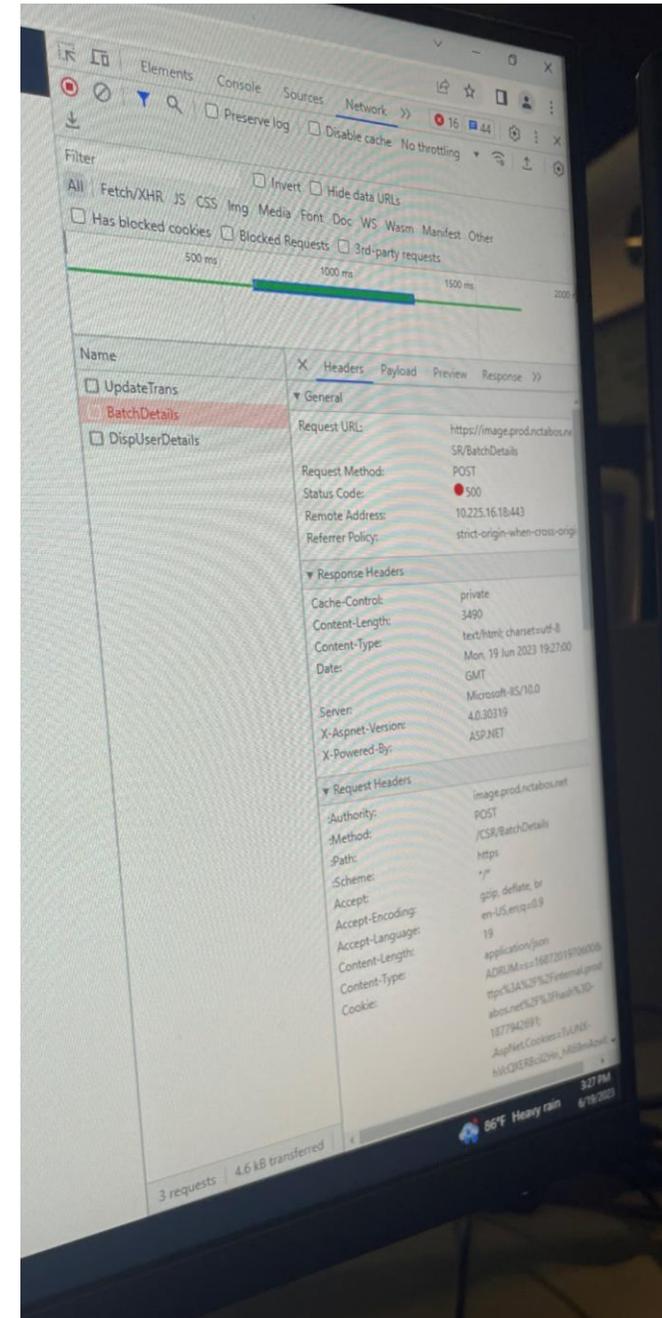
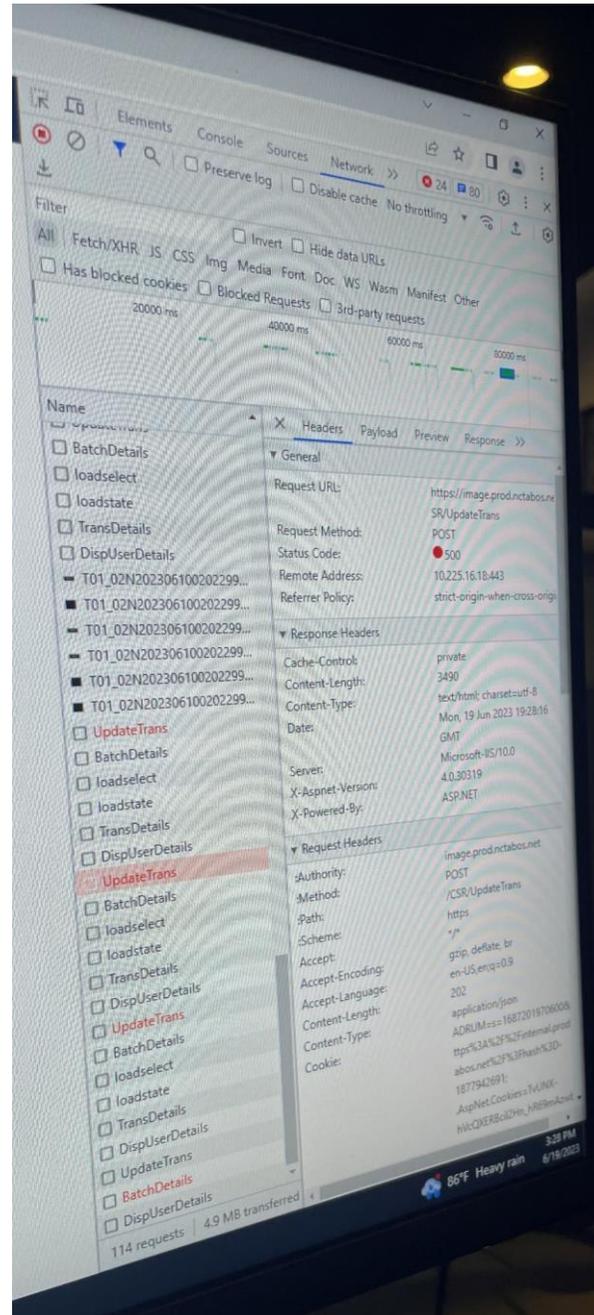


Image Audit Tool Refactoring

- Overhauled the header values and how the backend system receives them.

Batch Id	2908	Tot Audits	50	Completed	50	Pending	0
	2908		50		50		0
Pass:	44	Fail:	1	Reject:	2	No-Plate:	3

TRANSACTIONS	
280456	Fail
280412	No Plate
280433	No Plate
280439	No Plate
280365	Pass
280371	Pass
280374	Pass
280382	Pass
280383	Pass
280387	Pass
280389	Pass
280396	Pass
280398	Pass
280401	Pass
280403	Pass
280408	Pass
280410	Pass
280431	Rejected

FAIL



Pass F2 Fail F4 No Plate F8 Reject F9

ORIGINAL TRANSACTION DETAILS	
Original Plate :	DKP7956
Original Plate State :	NC
Original Plate Type :	STANDARD
Original Country :	United States
RTCS Trans ID :	160209497
Transaction Date :	3/3/2023 12:00:00 AM
Plaza Agency :	Monroe Expressway

Communications Intern



Meah Osborne

Communications, Marketing and
Graphic Design Intern

- Millers Creek, NC
- North Carolina State University
- December 2023 Graduate
- Communications, Public Relations, Business Administration

Projects

1

Creative and Internal Trainings

2

Complete 540

3

Social Media Calendar

4

NC Quick Pass App Ad Campaign

Creative and Internal Trainings



Graphic Design



Technical Writing



Presenting



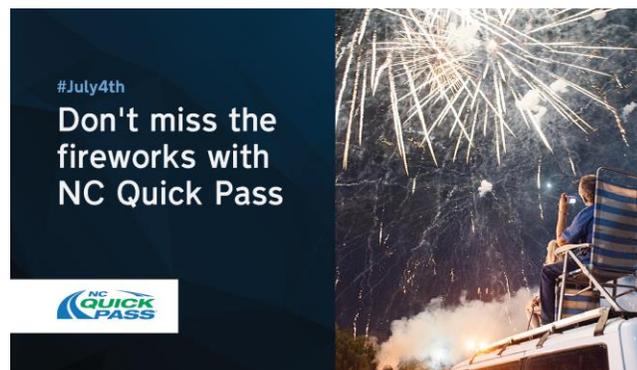
Workplace Best Practices

Complete 540

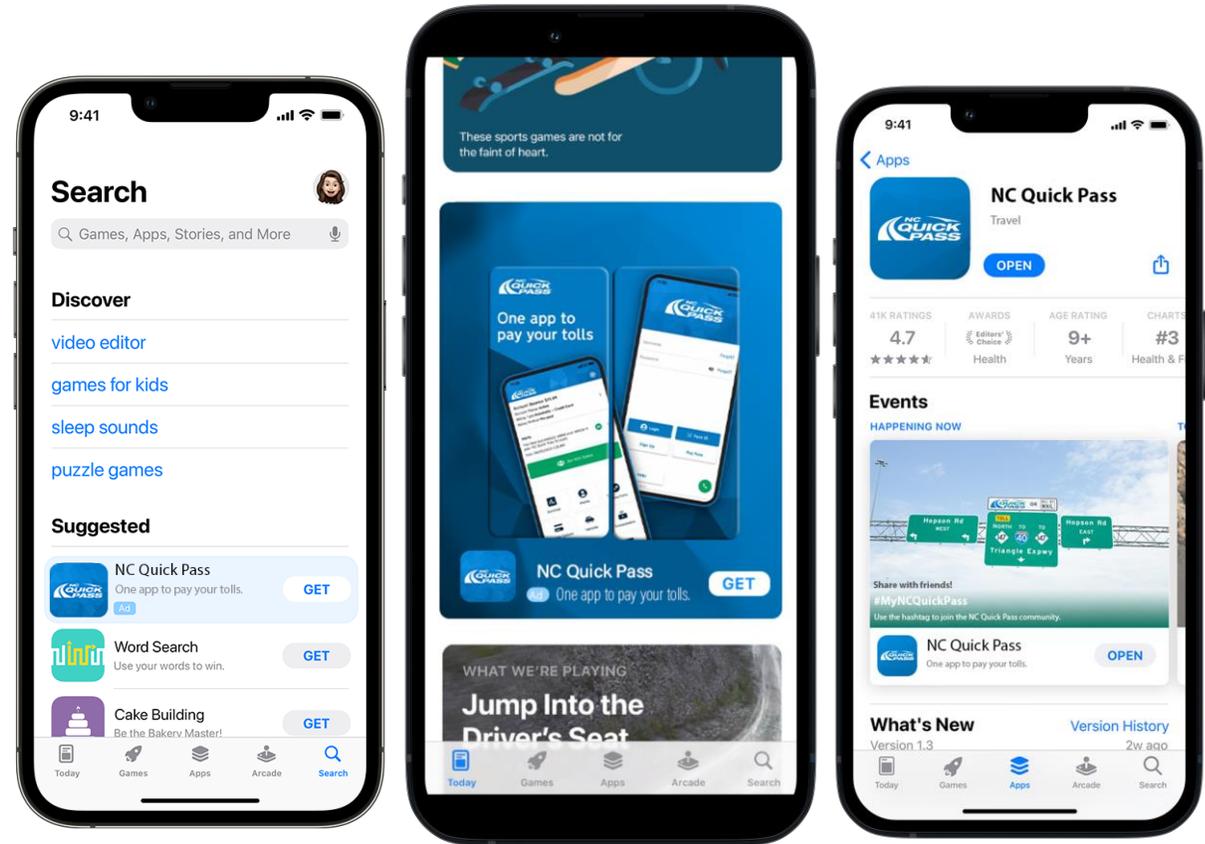


Social Media Calendar

Posting Date	Platform	Subject	Content	Creative	Hashtag/Tags
July 3	RT: Twitter	Independence Day	<p>Going on a trip for the Fourth of July?</p> <p>Save time and money traveling with a #NCQuickPass transponder and start the holiday off right!</p>		<p>#July4th</p> <p>#NCQuickPass</p>
July 4	Twitter	Independence Day	<p>Wishing you a happy Fourth of July!</p>		<p>#4thofJuly</p>



NC Quick Pass App Ad Campaign



NC Quick Pass App Ad Campaign



Construction Intern



Thomas Smith

Construction Engineering Intern

- Junior at North Carolina State University
- Class of 2025

Projects

- 1 Drainage
- 2 Soil
- 3 Concrete
- 4 Lighting
- 5 Structures
- 6 Leaning Tower

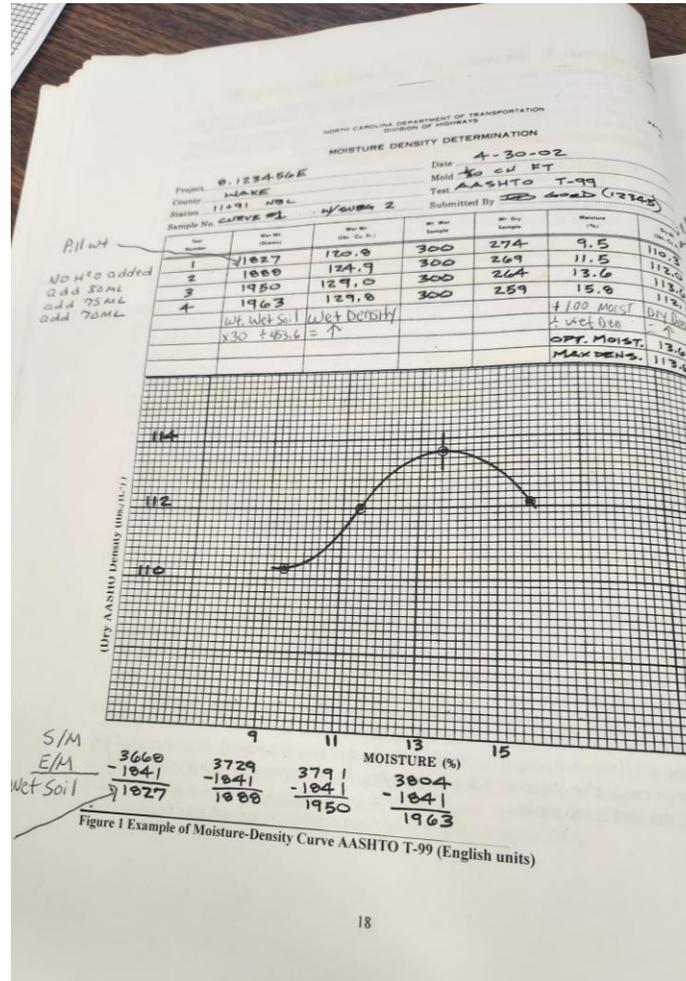
Drainage

- Learned the basics of drainage systems and how they are installed
- Learned multiple aspects of trench safety



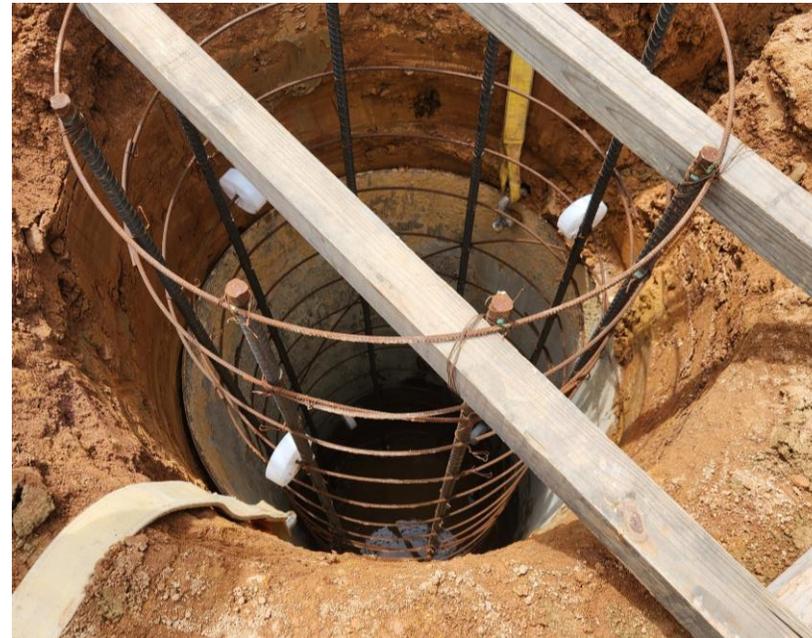
Soil

- Conducted a variety of tests to find various soil factors such as soil density, optimum moisture content, and moisture density curves
- Learned the importance of soil density and how to achieve optimum density through various mechanical means



Concrete

- Discussed and practiced performing various testing techniques to assess concrete including slump, chace, and air pot tests
- Learned the basics of when and how concrete should be poured based off of time and other environmental conditions



Lighting

- Learned how to read electrical and lighting plans
- Dealt with multiple conflicts of interest while observing the construction of lighting systems



Structures

- Learned how to read structure documents and correlate plans to rebar structures
- Learned how to effectively communicate with foremen and supers



Leaning Tower

- Lots of things can go wrong in the field. An important thing I've learned, is how to handle these issues when they come up.



Contact Us



ncdot.gov/turnpike

ncquickpass.com



[@NCTurnpike](https://twitter.com/NCTurnpike)

[@NC_QuickPass](https://twitter.com/NC_QuickPass)



Thank you!